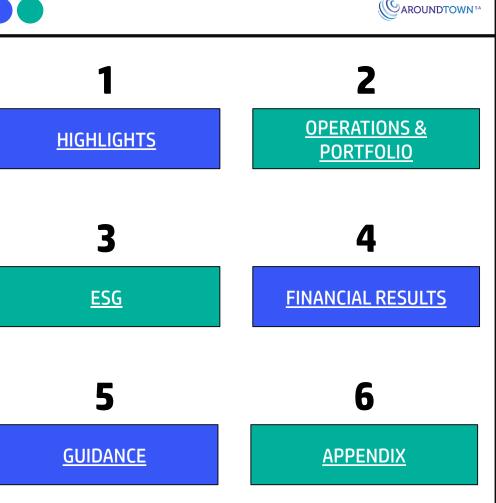
# FY 2020 FINANCIAL RESULTS

**MARCH 2021** 



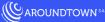
# **TABLE OF CONTENTS**

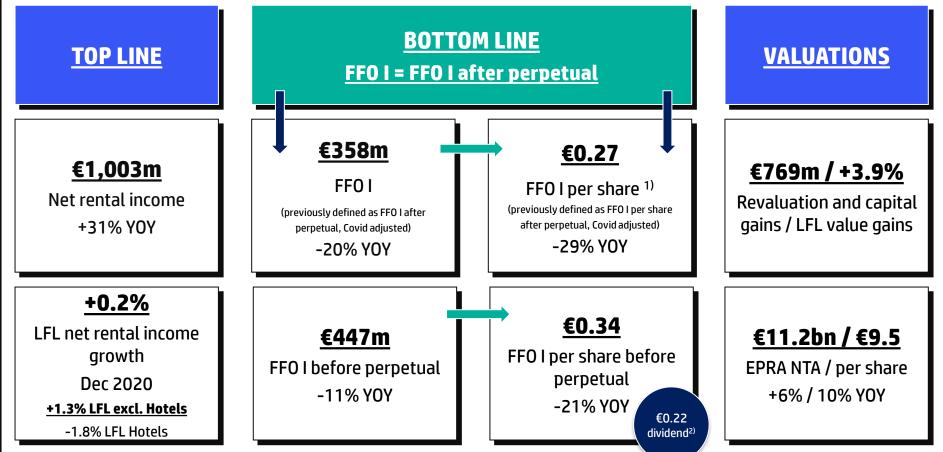






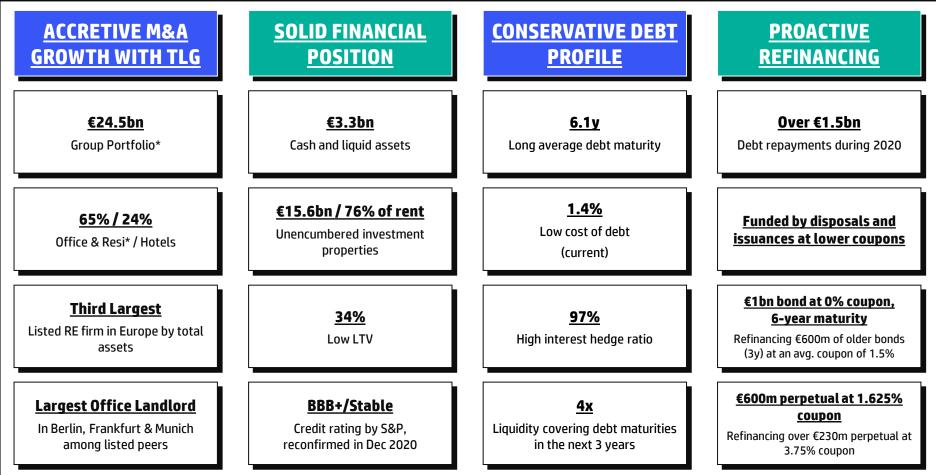
#### FINANCIAL PERFORMANCE HIGHLIGHTS





1) From FY 2021 onwards, dividend payout ratio is 75% of this per share KPI 2) Based on 65% of FFO I per share before perpetual – subject to AGM approval

#### **BUSINESS HIGHLIGHTS**



19x

Rent

Multiple

### >€2.7 BILLION Signed during 2020

# €2.3 BILLION Closed during 2020

+3%

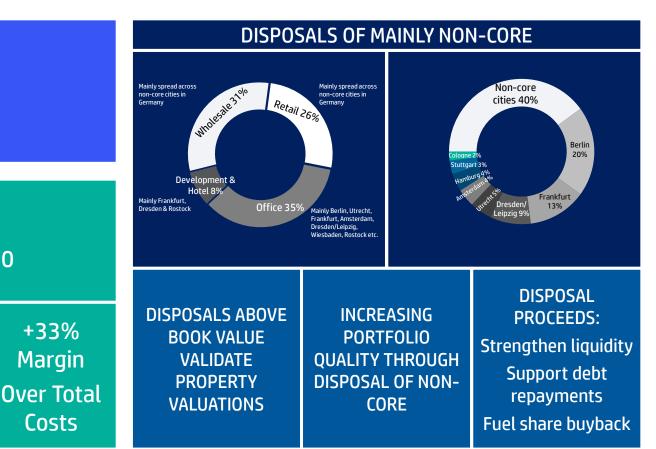
Margin

Over Book

Value

+33%

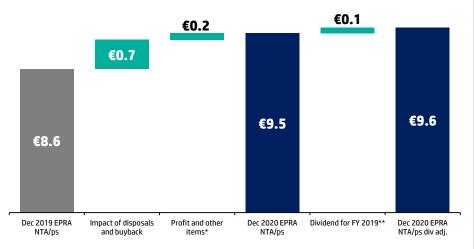
Costs



#### 6

#### ACCRETIVE SHARE BUYBACKS DURING 2020, FUNDED BY DISPOSALS ABOVE BOOK VALUE

## +12% shareholder return including dividends



\*Profits generated during the year (excl. disposal profits), impact from the takeover of TLG, dilution impact, etc. \*\* Dividend was paid in January 2021 but AT created the corresponding reserves already in 2020 financial statements

#### <u>€1BN BOUGHT BACK AT AN AVG. PRICE OF €4.9,</u> <u>CLOSE TO 50% DISCOUNT TO NAV</u>

## +12% SHAREHOLDER VALUE GROWTH

By disposing assets above book value & channelling these proceeds into share buybacks at a deep discount to EPRA NTA, AT created +8% shareholder return & +4% including dividends and value creation. The Board of Directors has shareholder approval for further 7% buyback.

#### LEVERAGE NEUTRAL

The proceeds from over €2.7 billion of disposals above book value were channelled into share buybacks (€1bn) and debt repayments (>€1.5bn)

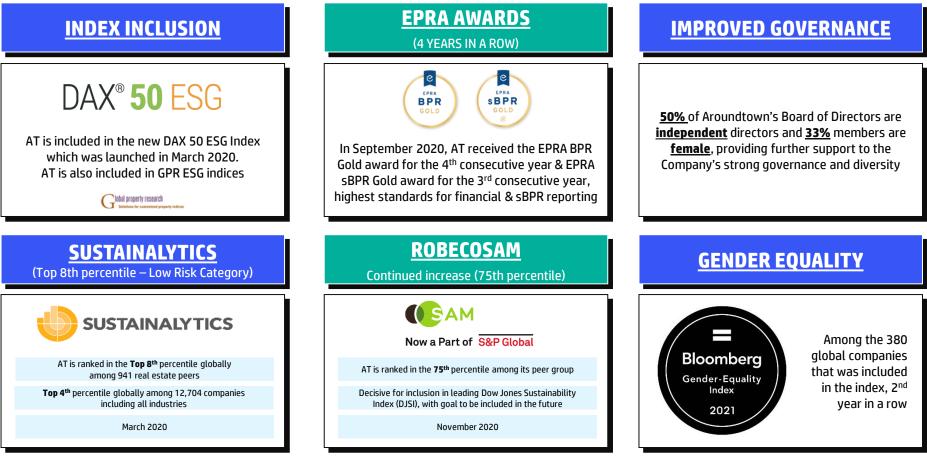
#### **ADDITIONAL DIVIDEND DISTRIBUTION**

Well-balanced shareholder distribution through buyback and dividend of  $\notin 0.14/ps$ .

Share buyback improves share KPI's, thus increasing future dividends

#### **CORPORATE ACHIEVEMENTS IN 2020**







# OPERATIONS & PORTFOLIO

FRANKFURT

NAVIGATE BACK TO TABLE OF CONTENTS

THE

#### STRONG LOCATIONS & PROPERTY QUALITY ARE KEY TO SUCCESS & STABILITY OF THE PORTFOLIO



#### GERMANY & THE NETHERLANDS: 86% OF THE PORTFOLIO

Well-diversified across top tier cities

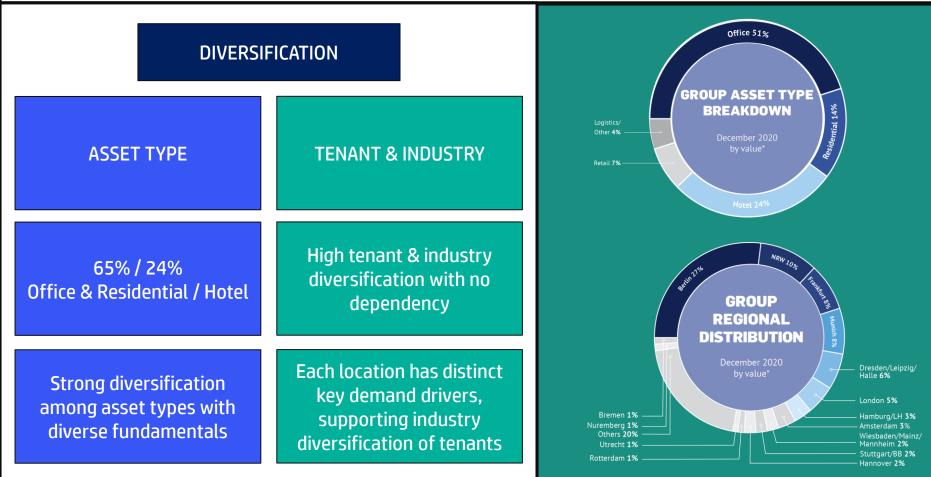
#### AAA sovereign credit rating

Among the lowest unemployment rates & Debt/GDP levels in the EU >25% of EU's GDP & Home of EU's 8/15 largest metropolitans by GDP

AT's Top 4 office cities: Berlin, Munich, Frankfurt and Amsterdam Berlin, Frankfurt, Munich & Amsterdam: €0.8 trill. GDP<sup>1)</sup> from multiple industries







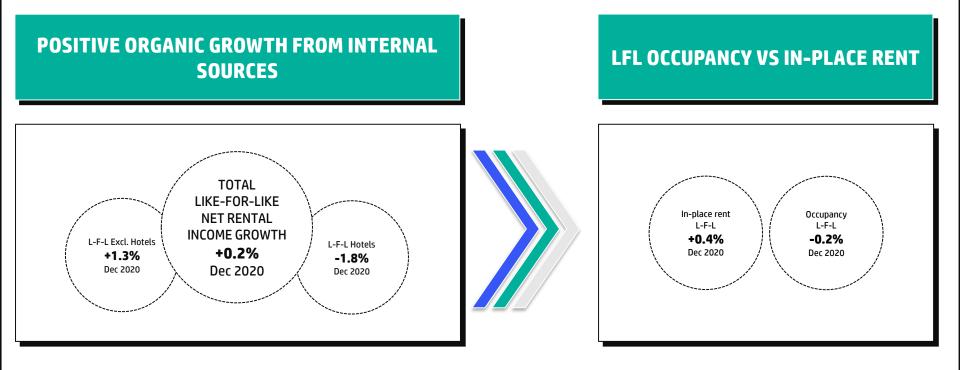
\* Including proportion in GCP and development rights & invest

Limited dependency on single tenants: Top 10 Tenants: 18% of rental income Large tenant base of over 4,000 tenants is further supported by highly granular German residential

Collection rate is back to pre-Covid levels for all asset types excl. hotels



DECEMBER 2020 Portfolio by asset type	Investment property (€m)	Lettable area (k sqm)	EPRA Vacancy	Annualized net rent (€m)	In-place rent/sqm (€)	Value/sqm (€)	Rental Yield	WALT
Office	11,558	3,841	11.6%	467	10.8	3,009	4.0%	4.6
Hotel	5,409	1,788	4.0%	295	14.1	3,025	5.5%	17.3
Retail	1,685	749	9.6%	86	10.2	2,250	5.1%	5.0
Logistics/Other	638	861	11.0%	35	3.6	740	5.4%	5.7
Development rights & Invest	1,882							
Total	21,172	7,239	8.9%	883	10.8	2,665	4.6%	8.9





Through the high degree of diversification (asset type, location, tenants, lease structure), AT benefits from many different value drivers which support the overall portfolio valuations

#### DIVERSIFICATION AS A KEY DRIVER

#### SUPPORTIVE VALUATIONS

Valuations remained supportive during 2020, driven by operational achievements, strong fundamentals and low yield compression. Disposals above book value strengthen the valuations

#### HIGH DEMAND FOR REAL ESTATE

Demand for real estate remains high, driven by the stimulus packages & expiring government bonds. Recent deals in the transaction markets are reflective of such high demand & valuations

#### **STRONG VALUATION RESULTS**

# <u>+3.9%</u>

LFL VALUATIONS (Dec 2020 vs Dec 2019)

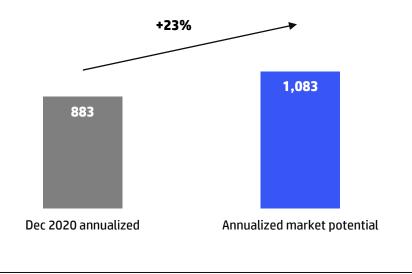
+7.2% LFL VALUATIONS Excluding hotels



Only Hotels

Further benefiting from >+4% LFL Valuations Residential through GCP

Commercial Dec 2020 annualized rental income vs. Market potential including vacancy reduction not including development potential (in €m)



Large upside potential from rent increases to market levels

Long lease terms with a WALT of 8.9 years

Value upside: conservative valuations with current values at less than half of replacement costs



#### **RESIDENTIAL PORTFOLIO**



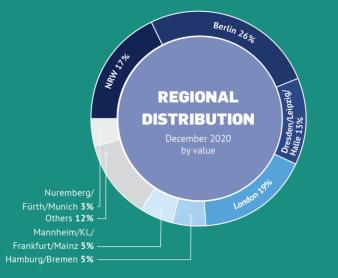


### <u>9 YEARS AVERAGE</u> <u>TENANCY LENGTH</u>

<u>GRANULAR TENANT</u> <u>BASE</u>



GERMANY 80%: NRW: 17% Berlin: 26%, Dresden/Leipzig/Halle: 13% London: 19%

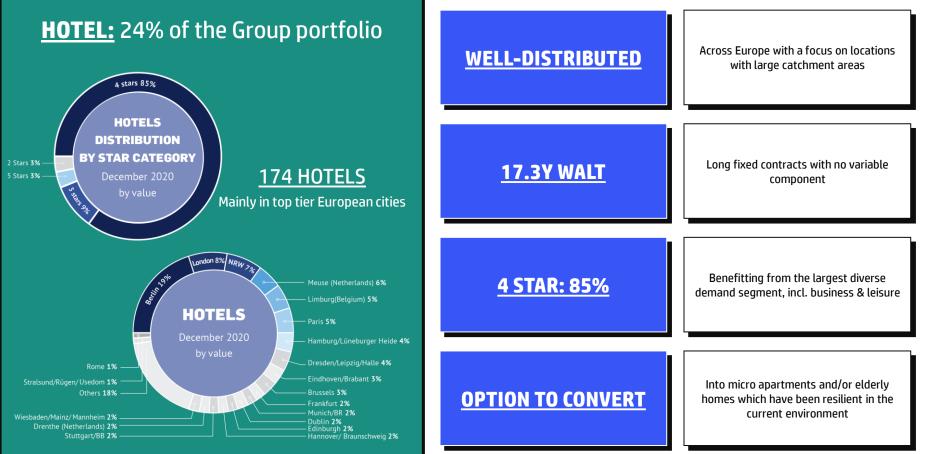




1.8% like-for-like net rent growth, decreasing vacancy and practically unaffected from Covid

#### HOTEL PORTFOLIO





TENANTS AND BRANDS





#### FIXED OF 10-25 YEARS (WALT OF 17.3Y)

leases to over 30 different strong third party hotel operators, operating with high profitability for many years

Diverse branding mix, each brand bringing its own unique strengths and market positioning

# Center Parcs (CP) is the largest tenant with 6% of the Group's rental income (22% of AT's hotel income)



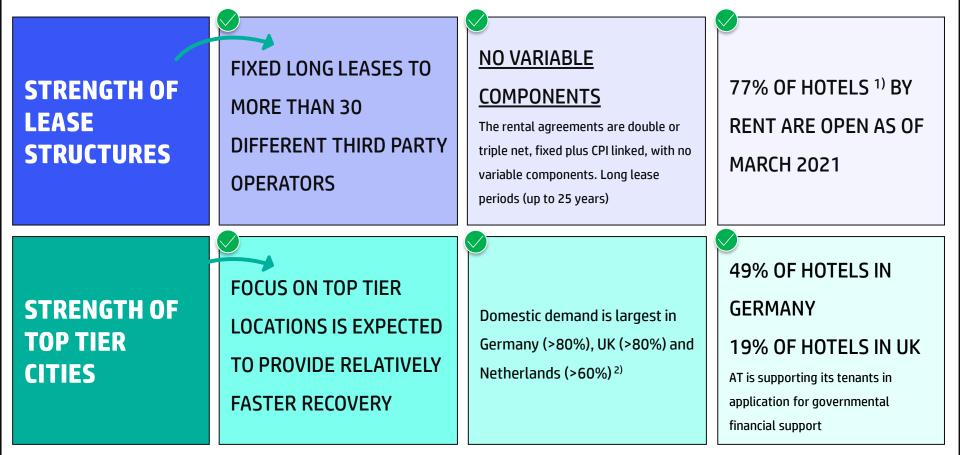


#### COMPLETED NEGOTIATIONS AT HIGHER RENT AND LONGER WALT

Leases have been extended at a higher rent. In return a rent-free period is granted, providing immediate relief to tenants. The higher rent and longer leases are cash flow accretive and will deliver future organic growth.

Jan - Feb 2021 Collection Rate <u>30%</u>1) USED OPPORTUNITY TO ACCELERATE REPOSITIOING PROJECTS On the back of higher leases, AT accelerates refurbishments which brings forward large projects initially planned for 2023/2024, and will result in higher rents and returns once the works are completed.

1)excluding incentives for lease extension. 2) 49% cash collection, considering lease extension as uncollected, €120 million extraordinary expenses for uncollected rent was recorded in 2020



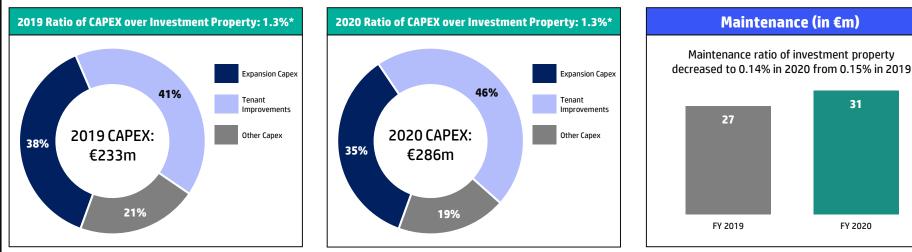
#### LOGISTICS AND RETAIL PORTFOLIO





#### MAINTENANCE, CAPEX AND AFFO

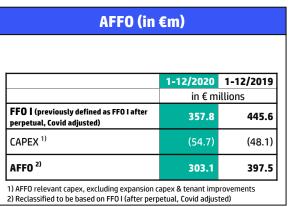
@aroundtown<sup>ss</sup>



\* Including properties held for sale

#### **CAPEX CATEGORIES**

- Expansion capex: Activities that are targeted at creating additional income drivers or value generation potential which may result in additional lettable space or enhancement of the existing space
- <u>Tenant improvements</u>: Incentives, fit-out works or lease-supporting activities that are targeted for retaining existing tenants or attracting new tenants, supporting tenant quality
- Other capex (AFFO relevant item): Ongoing expenditures that are not included above and targeted for sustaining the high quality of the portfolio





#### FURTHER STEPS TAKEN ON ESG COMMITMENTS

E	<u>CLEARLY</u> <u>SET TARGETS</u>	S	<u>SOCIALLY</u> <u>RESPONSIBLE</u>	G	<u>HIGH LEVEL OF</u> <u>GOVERNANCE</u>
$(CO_2)$	Reduce GHG emission		Strong commitment to maintain high tenant satisfaction	000	Management oversight from Board of Directors (BoD)
	Reduce water consumption and maintain high water quality		Increase employee retention and training opportunities		50% of BoD is independent & 33% members are female
	Create waste awareness to reduce waste production and increase recycling	iiii	Pro-actively engage with & support local communities of portfolio's location	8 8 8 8 8 8 8 8 8 8 8 8 8	BoD is supported by various committees with higher level of oversight for special topics
For more details	, <u>please click here</u>	For more details	e details, <u>please click here</u> For more details, <u>please click</u>		please click here

#### AT'S ESG TARGET SET OVERVIEW

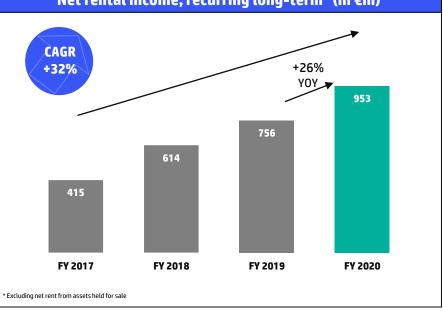


FOCUS AREAS	ISSUES	SUSTAINABLE GOALS	TARGETS	
Tenants	Customer satisfaction Customer health & safety Future-oriented (work) environment	9 NOTIFIC INCIDING 11 NOTIFICATION OF THE ADDRESS O	<ul> <li>Remain an industry leader in the area of tenant-orientated customer service</li> <li>Continually increase tenant satisfaction</li> </ul>	
Employees	Occupational health & safety Diversity & equal opportunities Training & Development	3 MOR MALLARING 3 MOR MALLARING 5 MOR 5 MOR 5 MOR 5 MOR 10 MEXAL 10 M	<ul> <li>Be among the top ten most attractive employers in the commercial real estate sector in Germany by 2030</li> <li>Become a health &amp; wellbeing certified office by 2025</li> <li>Maintain staff turnover at or below the national average</li> <li>Maintain zero incidents of discrimination</li> </ul>	
Environment	Energy & Emissions Climate change adaption Waste & Water	7 ensembler and therefore 13 action therefore 13 action	<ul> <li>Achieve a 40% reduction in CO, emissions by 2030</li> <li>Optimise the Group's cost structures via installation of sustainable systems and use of renewable energy; implementation of environmentally friendly refurbishment and building upgrades</li> <li>Reduce water consumption to what is strictly necessary; maintain high level of water quality and lower water- and wastewater-related operating costs</li> <li>Reduce the total amount of waste produced and the amount of waste not disposed of through recycling</li> </ul>	
Society	Smart cities Community investment	3 MONTALE A MENTION A MENTION	<ul> <li>€500,000 p.a. allocated to community investment until 2030</li> <li>Build partnerships with local stakeholders to achieve targeted impact with communities around Group assets</li> <li>Support measures that aim to achieve the United Nation's Sustainable Development Goals</li> </ul>	
Governance	Compliance Data protection Fair business Labour standards Suppliers Regulatory framework	16 PULL MERIC MOTITORY MOTITORY MOTITORY MOTION MOT	<ul> <li>Achieve listing in the Dow Jones Sustainability Index (DJSI)</li> <li>Improve liability and transparency</li> <li>All construction project processes to be monitored according to a internal "traffic light" system</li> <li>Maintain zero tolerance towards compliance violations</li> <li>Ensure that all personal data stored and/or processed in the course of the Group's operations is protected from manipulation and misuse</li> <li>Increase the number of supplier audits and maintain zero human rights violations in the supply chain</li> </ul>	



|--|

	1-12/2020	1-12/2019
	in € mi	llions
REVENUE	1,180.3	894.8
RECURRING LONG-TERM NET RENTAL INCOME	953.3	756.1
PROPERTY REVALUATIONS AND CAPITAL GAINS	769.4	1,217.5
Share in profit from investment in equity-accounted investees	195.7	298.7
Property operating expenses, excluding extraordinary expenses for uncollected rent	(322.6)	(227.9)
Extraordinary expenses for uncollected rent	(120.0)	-
Administrative and other expenses	(51.1)	(27.3)
OPERATING PROFIT	1,651,7	2,155.8
Finance expenses, net	(200.7)	(141.7)
Other financial results	(167.8)	45.7
Current tax expenses	(89.4)	(70.6)
Deferred tax expenses	(287.4)	(280.1)
PROFIT FOR THE YEAR	906.4	1,709.1
Basic earnings per share (in €)	0.50	1.12
Diluted earnings per share (in €)	0.49	1.11



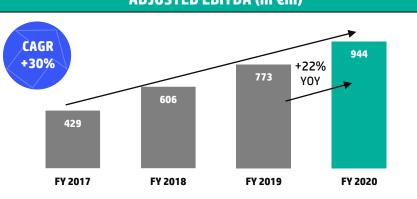
#### Net rental income, recurring long-term\* (in €m)

#### **ADJUSTED EBITDA**



	1-12/2020	1-12/2019	] [		
	in € millions				Subtracted as these profits include AT's share in non-operational profits generated by the
Operating profit	1,651.7	2,155.8			equity accounted investees
Total depreciation and amortization	4.3	1.7			
EBITDA	1,656.0	2,157.5			
Property revaluations and capital gains	(769.4)	(1,217.5)			
Share in profit from investment in equity-accounted investees	(195.7)	(298.7)			
Other adjustments incl. one-off expenses related to TLG merger	7.0	4.5	•—	$\rightarrow$	Other adjustments also includes expenses related to employees' share incentive plans
Contribution from assets held for sale	(40.5)	(4.8)	•—		
Add back: Extraordinary expenses for uncollected rent	120.0	-			
ADJUSTED EBITDA COMMERCIAL PORTFOLIO, RECURRING LONG TERM	777.4	641.0			
Adjustment for GCP's and other investments' adjusted EBITDA contribution	166.7	131.7	•		Related to adjusted EBITDA of the properties marked for disposal to reflect the long-term recurring Adjusted EBITDA of the commercial portfolio
ADJUSTED EBITDA	944.1	772.7			

Due to the nature of its strategic investment in GCP and in other investments, AT includes in its adjusted EBITDA calculation its share in the adjusted EBITDA generated by those investments for the period in accordance with its holding rate over the period



#### ADJUSTED EBITDA (in €m)

#### FF01&FF0II

FFO I

**FFO I PER SHARE** 

**FFO I PER SHARE BEFORE PERPETUAL** 

(PREVIOUSLY DEFINED AS FFO I AFTER PERPETUAL, COVID ADJUSTED)

(PREVIOUSLY DEFINED AS FFO I PER SHARE AFTER PERPETUAL, COVID AD JUSTED)

	1-12/2020	1-12/2019
	in € mi	llions
FFO I BEFORE PERPETUAL BEFORE COVID	567.4	503.4
Perpetual notes attribution	(89.6)	(57.8)
FFO I BEFORE COVID (PREVIOUSLY DEFINED AS FFO I AFTER PERPETUAL)	477.8	445.6
Extraordinary expenses for uncollected rent	(120.0)	-
FFO I BEFORE PERPETUAL	447.4	503.4

0.34

357.8

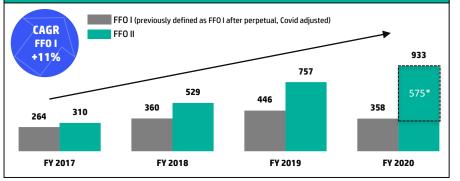
0.27

0.43

445.6

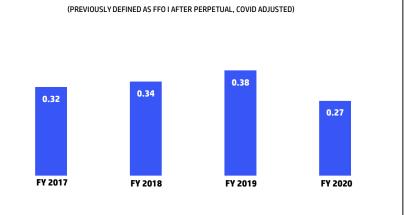
0.38

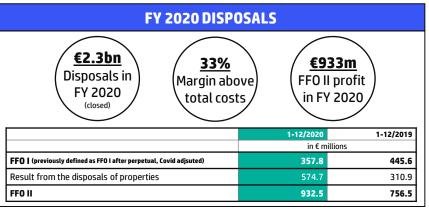
FF0 I & FF0 II (in €m)



\*Result from disposals. FFO II includes extraordinary expenses for uncollected rent and is after perpetual notes attributions

#### FFO I PER SHARE (IN €)





		Dec 2020			Dec 2019	
in € millions unless otherwise indicated	EPRA NRV	EPRA NTA	EPRA NDV	EPRA NRV	EPRA NTA	EPRA NDV
EQUITY ATTRIBUTABLE TO THE OWNERS OF THE COMPANY	10,424.8	10,424.8	10,424.8	9,585.5	9,585.5	9,585.5
Deferred tax liabilities <sup>1)</sup>	1,853.2	1,494.5		1,119.5	914.0	-
Fair value measurement of derivative financial instruments <sup>2)</sup>	55.8	55.8		(71.6)	(71.6)	-
Goodwill in relation to TLG <sup>3)</sup>	(822.0)	(822.0)	(822.0)	-	-	-
Goodwill as per the IFRS balance sheet - (related to GCP surplus) <sup>4)</sup>	-	(620.5)	(620.5)	-	(622.9)	(622.9)
Intangibles as per the IFRS balance sheet	-	(18.0)		-	(10.0)	-
Net fair value of debt	-		(627.4)	-	-	(522.7)
Real estate transfer tax <sup>5)</sup>	1,582.1	672.8		1,353.9	727.7	-
NAV	13,093.9	11,187.4	8,354.9	11,987.3	10,522.7	8,439.9
Number of shares (in millions) <sup>6)</sup>	1,176.7 1,224.9		1,224.9			
NAV PER SHARE (IN €)	11.1	9.5	7.1	9.8	8.6	6.9

1) excluding the minority share in TLG's deferred tax liabilities (DTL), including DTL of assets held for sale except for EPRA NTA. EPRA NNAV makes an adjustment assuming disposals through share deals

excluding the minority share in TLG's derivatives

deducting the goodwill resulting from the business combination with TLG

4) deducting the surplus on investment in GCP Group

5) including the gross purchasers' costs of assets held for sale. EPRA NTA includes only the gross purchasers' costs of properties where RETT optimization at disposal can be achieved

6) excluding shares in treasury and including the conversion impact of mandatory convertible notes, base for share KPI calculations

#### Main changes

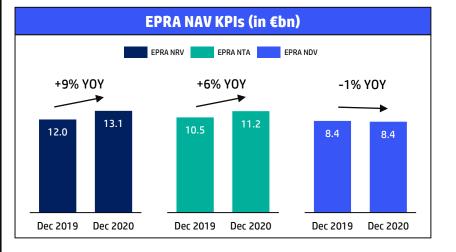
EPRA NRV: Aims to reflect the value required to recreate the entity, assuming entities do not sell assets. Therefore:

- ✓ Deferred tax liabilities (DTL): the full amount is added back, including held for sale
- ✓ Gross purchasers' costs: the full amount is added back, including held for sale

EPRA NTA: Aims to reflect the tangible value of a company's net assets assuming entities buy and sell assets. Therefore:

- Intangibles and goodwill: Deducted from the equity. Goodwill is related to the business combination with TLG and the surplus on investment in GCP Group
- DTL: Only adding back the DTL with regards to the long-term portfolio. DTL of the remaining (Investment property of assets held for sale, Retail portfolio, Development rights & Invest portfolio) is conservatively not added back
- Gross purchasers' costs: Only adding back the costs related to properties which enable a RETT optimization at disposal. The corporate structure enables an optimization through share deals, reflected in the Company's track record

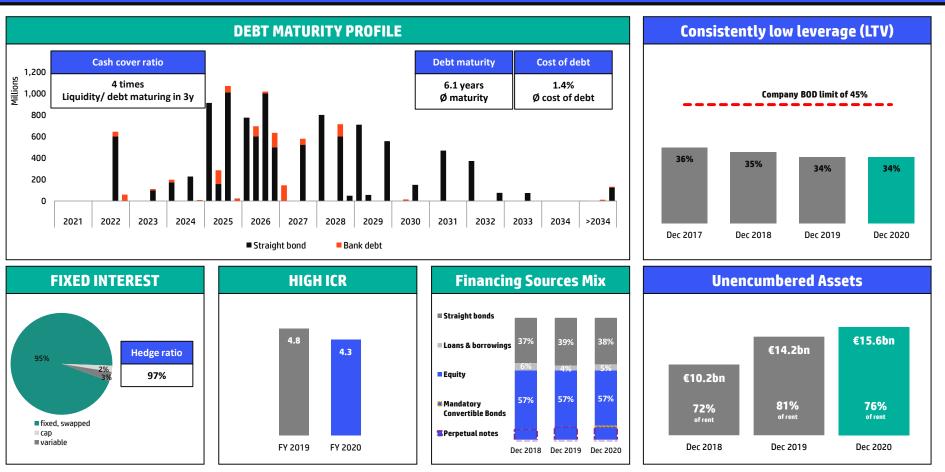
For more details, please see page 64-67 of the FY 2020 report



#### EPRA NAV per share KPIs (in €) EPRA NRV/ps EPRA NDV/ps EPRA NTA/ps +13% YOY +10% YOY +3% YOY 11.1 7.1 8.6 6.9 9.8 Dec 2019 Dec 2020 Dec 2019 Dec 2020 Dec 2019 Dec 2020

in € millions unless otherwise indicated	EPRA NRV	EPRA NTA	EPRA NDV
Dec 2020	13,093.9	11,187.4	8,354.9
Dec 2020 per share (in €)	11.1	9.5	7.1
Per share growth	13%	10%	3%
Number of shares (in millions, Dec 2020) <sup>1)</sup>		1,176.7	
Dec 2019	11,987.3	10,522.7	8,439.9
Dec 2019 per share (in €)	9.8	8.6	6.9

1) Excluding shares in treasury and including the conversion impact of mandatory convertible notes, base for share KPI calculations

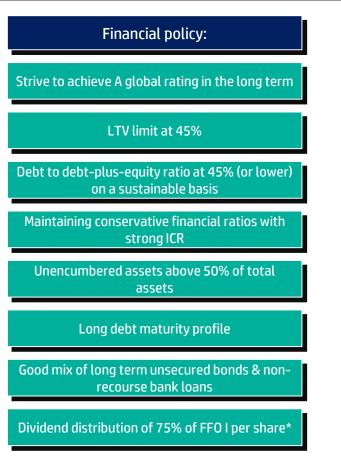


#### HIGHEST RATED GERMAN COMMERCIAL REAL ESTATE COMPANY



1) Rating anchor of Gecina is BBB+, their final rating after the effect of modifiers is A-2) Rating anchor of Vonovia is A-, their final rating after the effect of modifiers is BBB+







	FY 2021 GUIDANCE	FY 2020 ACTUAL
FFO I (in € million)*	340 - 370	358
FF0 I per share (in €)*	0.29-0.31	0.27
Dividend per share (in €)	0.22-0.24	0.22

\* previously defined as FFO I after perpetual, Covid adjusted

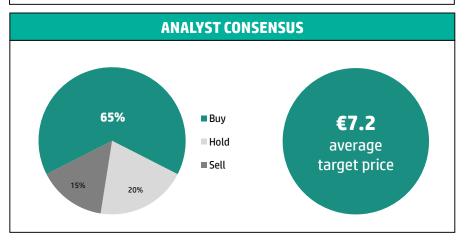
Srowth on a per share basis driven by 2020 share buyback, having a full year effect in 2021

Guidance is based on the conservative assumption that the hotels will not fully recover in 2021 and will perform similar to 2020

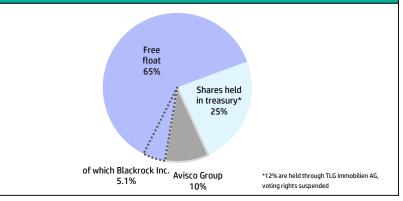
Starting from 2021, the dividend payout ratio is updated to 75% of FFO I per share based on the updated methodology

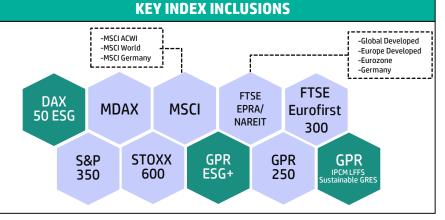


THE SHARE				
Placement	Frankfurt Stock Exchange (Prime Standard)			
Incorporation	Luxembourg			
First equity issuance	13.07.2015 (€3.2 per share)			
Number of shares (basic)	1,537,025,609			
Number of shares (basic), excl. suspended voting rights, base for share KPI calculations	1,159,653,267 (As of 24.03.2021)			
Symbol (Xetra)	AT1			
Market cap 24.03.2021	€9.6 bn (€6.22 share price)			



### SHAREHOLDER STRUCTURE





## **COMMERCIAL INVESTMENT PROPERTIES**



DECEMBER 2020 Portfolio by asset type*	Investment property (€m)	Lettable area (k sqm)	EPRA Vacancy	Annualized net rent (€m)	In-place rent/sqm (€)	Value/sqm (€)	Rental Yield
Office	11,558	3,841	11.6%	467	10.8	3,009	4.0%
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Logistics/Other	638	861	11.0%	35	3.6	740	5.4%
Development rights & Invest	1,882						
Total	21,172	7,239	8.9%	883	10.8	2,665	4.6%

DECEMBER 2020 Portfolio by Region*	Investment property (€m)	Lettable area (k sqm)	EPRA Vacancy	Annualized net rent (€m)	in-place rent/sqm (€)	Value/sqm (€)	Rental Yield
Berlin	4,702	1,237	6.0%	168	11.9	3,802	3.6%
NRW	1,961	1,041	8.2%	100	8.2	1,884	5.1%
Munich	1,929	607	11.5%	57	8.0	3,176	3.0%
Frankfurt	1,868	521	19.5%	64	11.9	3,583	3.4%
Dresden/Leipzig/Halle	1,011	473	7.0%	53	9.8	2,136	5.3%
Amsterdam	617	158	5.8%	27	14.1	3,899	4.4%
Hamburg/LH	560	244	6.9%	30	10.9	2,297	5.4%
London	521	102	8.4%	26	23.8	5,130	4.9%
Wiesbaden/Mainz/Mannheim	412	154	9.2%	21	11.9	2,675	5.1%
Stuttgart/BB	374	149	11.5%	19	11.6	2,502	5.1%
Hannover	363	188	13.0%	16	8.1	1,928	4.3%
Rotterdam	267	104	3.2%	18	13.5	2,565	6.7%
Utrecht	199	93	16.8%	12	11.8	2,136	5.9%
Other	4,506	2,168	8.1%	272	11.2	2,080	6.0%
Development rights & Invest	1,882						
Total	21,172	7,239	8.9%	883	10.8	2,665	4.6%



Map representing approx. 95% of the portfolio and 98% incl. central Potsdam

89% of the commercial portfolio is located in top tier neighborhoods: Charlottenburg, Wilmersdorf, Mitte, Kreuzberg, Friedrichshain, Lichtenberg, Schöneberg, Neukölln, Steglitz and Potsdam

Strongly benefiting from the unique dynamics & growth of Berlin's most in demand neighborhoods, business areas & tourist centers

THE PARTY OF THE PARTY OF

11% of the commercial portfolio is well located primarily in Spandau, Reinickendorf, Hellersdorf/Marzahn & Treptow/Köpenick

With €3.3bn Berlin office portfolio, AT is the largest office landlord in Berlin among publicly listed peers

Hotel	Rooms	Brand	
Hilton Berlin Gendarmenmarkt Prime Center	601	Hilton Hotels & resorts	C
Bristol Berlin Ku'damm Prime Center (ex-Kempinski)	301	HOTELBRISTOL BERLIN	N
Die Welle H-Hotels Berlin Alexanderplatz	624	H-Hotels.com	A
InterContinental Frankfurt Prime Center	473	INTERCONTINENTAL.	D
Hilton London Hyde Park Prime Center	132	Hilton Hotels & resorts	S
Marriott Conference Hotel Paris City Center	757	HOTELS · RESORTS · SUITES	н
Steigenberger Hotel Cologne Prime Center	305	STEIGENBERGER HOTELS & RESORTS	R
			D

Hotel	Rooms	Brand
Crowne Plaza Berlin Prime Center Potsdamer Platz	256	CROWNE PLAZA
NH Hotel Dortmund Prime Center	190	THE
Novum Winters Berlin Checkpoint Charlie	170	
Steigenberger Hotel de Saxe Dresden Prime Center	185	STEIGENBERGE
AC by Marriott Berlin Mitte	130	N arristt
Moxy by Marriott Berlin Mitte	101	HOTELS-RESORTS-SUITES
Davos Promenade Hotel	100	SEEHOF
Ex-Sheraton Brussels Prime Center	533	(8)
Sheraton Rome	640	Sheraton
Hilton London Chelsea	172	
Hilton Edinburgh Royal Mall Prime Center	211	Hilton
Hilton Dublin Prime Center	324	HOTELS & RESORTS
Resorthotel Schwielowsee Berlin-Potsdam	155	
DoubleTree by Hilton London Center Angel/King's-Cross	373	
Hyatt Regency Paris Airport Charles de Gaulle	388	HYATT REGENCY
Berlin Holiday Inn City East	473	H
Essen Holiday Inn Prime City Center	168	Hotiday Inr
Sheraton Hotel Hannover Business District	147	Sherator

Hotel	Rooms	Brand
Mark Apart Berlin Prime Center Ku'damm	120	
InterCity Hotel Dresden City Center	162	InterCityHotel
Marriott Hotel Leipzig Prime Center	239	Marriott
Schlosshotel Grunewald Charlottenburg Berlin	54	
Radison Blu Prime Center Baden-Baden	162	Radisson
Mercure Munich Conference Center Messe	167	Mercure
Ibis Munich Conference Center Messe	137	ibis
Center Parcs (7 locations)	ca.5,000	CenterParcs
Berlin Prime Center Mitte Rosa-Luxemburg-Platz	95	
Seminaris Campus Hotel Berlin	186	SEMINARIS
Wyndham Garden Düsseldorf Prime Center Königsallee	82	GARDEN' HOTELS
Hotel Im Wasserturm Cologne Prime Center	88	Territoria Construction
Ibis Berlin Alexanderplatz	61	ibis
Melia Munich Hotel Munich Messe	134	MELIA HOTELS
Penta Hotels (17 locations)	ca. 2,500	PENTA Hotels
Mercure Liverpool Prime Center Hotel	225	Mercure
Berlin - Müggelsee	176	
Manchester City Center Hotel	228	



✓ Each of the bond covenants is met with a significant headroom. Internal financial policy is set at stricter levels

✓ ECB eligibility: Bonds issued under the EMTN Programme (Listed in the EU)\*

✓ The bonds are unsecured and have the below covenant package:

### **Overview of Covenant Package**

Covenant Type		EMTN programme covenants	Current (Dec 2020)
1	Limitation on Debt	✓	✓
	Total Debt / Total Assets	<=60% <sup>(1)</sup>	31%
2	Limitation on Secured Debt	✓	✓
	Secured Debt / Total Assets	<=45% <sup>(2)</sup>	-7% (Liquidity is larger than secured debt)
3	Maintenance of Unencumbered Assets	✓	✓
	Unencumbered Assets/Unsecured Debt	>= 125% <sup>(3)</sup>	300%
4	Maintenance of Coverage Ratio	✓	✓
	Adjusted EBITDA / Net Cash Interest	>=1.8x	4.7x
5	Change of Control Protection	✓	<ul> <li>✓</li> </ul>

Notes: 1) Total Net Debt / Total Net Assets

2) Secured Net Debt / Total Assets

Net Unencumbered Assets / Net Unsecured Indebtedness

\* Excluding the NOK & HKD issuances

## EQUITY ANALYST RESEARCH COVERAGE AND SHARE PERFORMANCE





Jul-15 Sep-15 Nov-15 Jan-16 Mar-16 May-16 Jul-16 Sep-16 Nov-16 Jan-17 Mar-17 May-17 Jul-17 Sep-17 Nov-17 Jan-18 Mar-18 May-18 Jul-18 Sep-18 Nov-18 Jan-19 Mar-19 May-19 Jul-19 Sep-19 Nov-19 Jan-20 May-20 Jul-20 Sep-20 Nov-20 Jan-21 Mar-2

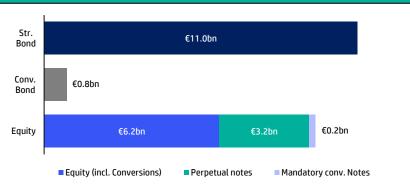


### Capital market activity per year

### **Best-in-class capital market access**

- ✓ AT has been the largest listed European RE capital market issuer in 2016, 2017 and 2019
- ✓ Issuances via different instruments and different currencies, with currency hedges to Euro in place, demonstrate AT's broad and diverse investor base as well as strong demand to AT's instruments. These not only provide diversification of the investor base but also eliminate dependency on any single markets, instruments or currencies. Currency risk is hedged through swap agreements to Euro. Majority of the issuances were under EMTN programme which facilitates this diversity and flexibility

### Capital market activity per issuance type 2015-2021 YTD



#### **Equity and Bond Bookrunners** Goldmar Sachs Jefferies Deutsche Bank 📣 Santander J.P.Morgan citi CREDIT SUISSE Morgan Stanley UniCredit Standard 🧲 HSBC ( **NO/MURA WBS** Chartered S **Bank of America** SOCIETE BERENBERG

Merrill Lynch

GENERALE

## **GHG EMISSION REDUCTION (SCOPE 1, 2 & 3)**

## ENERGY INVESTMENT PROGRAM

Replacing/upgrading fossil fuel heating systems and switching to climate neutral energy providers



Energy Investment Program: installation of PV's, CHP/CCHP, EV charging stations, smart meters, AI technology







Tenant incentives through green lease elements



Energy efficient facilities





MORE INFORMATION CAN BE FOUND IN AROUNDTOWN'S SUSTAINABILITY REPORT

## **GREEN BUILDING CERTIFICATIONS**



Building upgrades with the goal to receive green building certifications (DGNB, LEED, BREEAM). Pilot project started in the NL to get the Dutch portfolio certified

## **SELECTED PORTFOLIO CERTIFICATIONS**







Development/major refurbishments: Aimed to build for certification eligibility

## **DEVELOPMENT - EXPECTED CERTIFICATIONS**







## WATER CONSUMPTION

## **WASTE MANAGEMENT**



Remote water meters create awareness, influence tenant behavior, detect water leaks and unusual water usage

Water-saving sanitary facilities



Efficiently incentivized in Germany and other locations of portfolio (no charge for recycling and paper)

Exploring potential to further optimize waste and operational costs through waste management systems

## **Aroundtown Foundation**









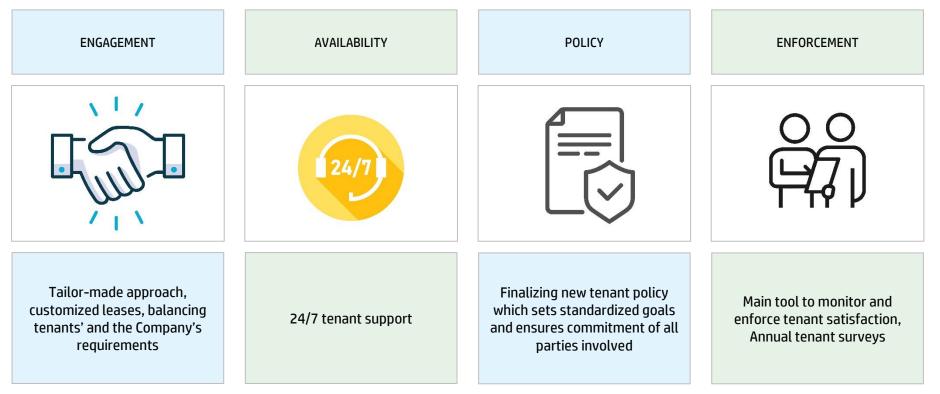
## Local partnerships

AT focuses on establishing productive partnerships with local stakeholders to ensure that corporate activities are aligned to the tenants and communities

Around a dozen of charities across portfolio's locations, working in close contact with local partners such as SOS Kinderdorf Berlin, Tafel e.V., Die Arche e.V., Kältebus Berlin, Horizont e.V., etc.

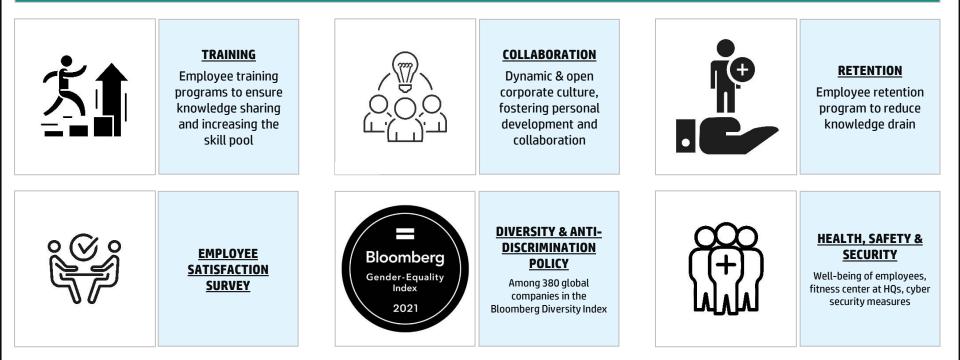
Local projects aimed at eliminating child poverty, improving child and youth education & healthcare, providing solidarity to the ethnic minorities, helping the homeless community & socially disadvantaged families, etc.

## **HOLISTIC TENANT MANAGEMENT APPROACH**





## Goal to become top employer in commercial real estate to attract best new talent



Target: Attractive employer who maintains a strong employee base at a low turnover rate with an open culture leaving no room for discrimination



## BOARD OF DIRECTORS – 3/6 MEMBERS ARE INDEPENDENT & 2/6 ARE FEMALE

### DIVERSE MIX OF PROFESSIONALS WITH STRONG & LONG EXPERIENCE, FOCUS ON REAL ESTATE INDUSTRY & FINANCING



#### **FRANK ROSEEN – EXECUTIVE DIRECTOR**

HIGHLY EXPERIENCED WITH A TRACK RECORD OF 30 YEARS IN THE REAL ESTATE INDUSTRY. HELD VARIOUS SENIOR MANAGEMENT POSITIONS, INCLUDING, CEO OF GERMANY & CENTRAL EASTERN EUROPE OF GE CAPITAL AND REAL ESTATE. *MBA* 



#### MARKUS LEININGER- INDEPENDENT DIRECTOR

FORMER SENIOR BANKER WITH A FOCUS ON FINANCING, PRIVATE EQUITY AND REAL ESTATE. SERVED AS HEAD OF OPERATIONS WITH EUROHYPO AG AND RHEINHYP AG (COMMERZBANK) AND A MEMBER OF THE ADVISORY BOARD AND INVESTMENT COMMITTEE OF REVETAS CAPITAL ADVISORS. *DIPLOMA IN B.A.* 



#### JELENA AFXENTIOU – EXECUTIVE DIRECTOR

SINCE 2011 IN THE MANAGEMENT OF AROUNDTOWN AND ITS SUBSIDIARIES AND HAS 20 YEAR OF EXPERIENCE IN THE REAL ESTATE AND THE HOTEL BUSINESS, SPECIALIZING IN FINANCE AND ACCOUNTING. *MBA* 



#### SIMONE RUNGE-BRANDNER - INDEPENDENT DIRECTOR

HER PAST POSITIONS INCLUDE DEAL MANAGER (DIRECTOR) AT UBS DEUTSCHLAND AG, VICE PRESIDENT REAL ESTATE FINANCE/ INVESTMENT FUNDS, CREDIT MANAGER AT DEKABANK FRANKFURT AND CREDIT MANAGER REAL ESTATE FINANCE AT HELABA FRANKFURT. *DIPLOMA IN INTERNATIONAL BUSINESS ADMINISTRATION* 



#### **RAN LAUFER - NON-EXECUTIVE DIRECTOR**

FORMER POSITIONS INCLUDE CEO OF ADO PROPERTIES, DEPUTY CEO OF GRAND CITY PROPERTIES S.A. AND CHIEF OFFICER OF MARKETING AND SALES OF AIRPORT CITY LTD. *MBA* 



#### **MARKUS KREUTER - INDEPENDENT DIRECTOR**

SPECIALIZED IN REAL ESTATE DEBT ADVISORY THROUGH HIS OVER 18 YEARS OF EXPERIENCE IN AMONG OTHERS NATIONAL DIRECTOR DEBT ADVISORY AT JLL, HEAD OF GERMAN COMMERCIAL REAL ESTATE LENDING AT DEUTSCHE BANK, GROUP HEAD OF DEBT FUNDING AT CA IMMO. *DEGREE IN REAL ESTATE ECONOMICS* 

## ALL COMMITTEES ARE IN PLACE WITH INDEPENDENT MEMBERS IN PLACE

### **AUDIT COMMITTEE**

(MAINTAINING THE INTEGRITY OF THE FINANCIAL STATEMENTS AND INTERNAL SYSTEMS CONTROLLING THE FINANCIAL REPORTING PROCESSES)

### **RISK COMMITTEE**

(ASSESSING, MONITORING AND MITIGATING ANY POTENTIAL RISK AND **KEEPING ANY POSSIBLE FAILURE TO** MINIMUM)

### NOMINATION COMMITTEE

(IDENTIFYING SUITABLE CANDIDATES FOR DIRECTOR POSITIONS AND EXAMINING THEIR SKILLS AND CHARACTERISTICS)

## REMUNERATION COMMITTEE

(DETERMINING AND RECOMMENDING REMUNERATION POLICY FOR THE BOARD AND SENIOR MANAGEMENT)

### **ESG/CSR COMMITTEE**

(REVIEWING SHAREHOLDER PROPOSALS AND RECOMMENDATIONS THAT RELATE TO MATTERS OF CORPORATE SOCIAL RESPONSIBILITY)

## ADDITIONAL OVERSIGHT PROVIDED BY THE ADVISORY BOARD



#### DR. GERHARD CROMME - CHAIRMAN OF THE ADVISORY BOARD

DR. CROMME HAS A LONG AND IMPRESSIVE TRACK RECORD WITH TOP POSITIONS IN GERMANY'S BLUE CHIP COMPANIES, INCLUDING CHAIRMAN OF THE SUPERVISORY BOARD OF SIEMENS, CHAIRMAN OF THE EXECUTIVE BOARD AND CHAIRMAN OF THE SUPERVISORY BOARD OF THYSSENKRUPP, AS WELL AS MEMBERSHIP ON THE SUPERVISORY BOARDS OF OTHER LEADING COMPANIES SUCH AS VOLKSWAGEN, LUFTHANSA, ALLIANZ, BNP PARIBAS, E.ON AND AXEL SPRINGER AND CURRENTLY CO-CHAIRMAN OF THE SUPERVISORY BOARD OF ODDO BHF GROUP. IN ADDITION, DR. CROMME HOLDS THE GERMAN DISTINCTION COMMANDER'S CROSS OF THE ORDER OF MERIT AND THE FRENCH DISTINCTION GRAND OFFICER OF THE LEGION OF HONOR



### YAKIR GABAY - ADVISORY BOARD DEPUTY CHAIRMAN

DEPUTY CHAIRMAN FOUNDER OF THE GROUP IN 2004. WAS PREVIOUSLY THE CHAIRMAN & MANAGING PARTNER OF AN INVESTMENT COMPANY WHICH MANAGED OVER \$30 BILLION OF ASSETS, AND BEFORE THAT THE CEO OF THE INVESTMENT BANKING OF BANK LEUMI, MBA, BA IN ACCOUNTING/ECONOMICS, AND CPA



#### CLAUDIO JARCZYK- ADVISORY BOARD MEMBER

JOINED THE GROUP'S ADVISORY BOARD SINCE 2013, SERVED AS AN EXECUTIVE DIRECTOR AT BERLINHYP BANK SPECIALIZING IN REALESTATE FINANCING WITH A FOCUS ON INTERNATIONAL CLIENTS AS A CHIEF INTERNATIONAL EXECUTIVE AT LANDESBANK BERLIN AND AS AN INTERNATIONAL DIVISION-DEPARTMENT MANAGER AT BAYERISCHE VEREINSBANK MUNICH. DIPL.KFM. / MBA



#### DAVID MAIMON- ADVISORY BOARD MEMBER

MR. MAIMON WAS THE PRESIDENT AND CEO OF EL AL AIRLINES. PRIOR. MR. MAIMON WAS EVP OF CUSTOMER SERVICE. COMMERCE & INDUSTRY AFFAIRS SALES & MARKETING IN EL AL AIRLINES AND SERVED AS A DIRECTOR IN VARIOUS COMMERCIAL COMPANIES SUCH AS LEUMI GEMEL LTD, HEVER AND SUN D'OR INTERNATIONAL AIRLINES. MBA



## MANAGEMENT BODY IS SUPERVISED BY THE BOARD OF DIRECTORS



### BARAK BAR-HEN – CO-CEO & COO (CO-CHIEF EXECUTIVE OFFICER AND CHIEF OPERATING OFFICER) SINCE 2020 IN THE MANAGEMENT OF AROUNDTOWN AND ITS SUBSIDIARIES. PREVIOUSLY, HE WAS TLG'S CEO AND CHAIRMAN OF THE MANAGEMENT BOARD. HE HAS EXTENSIVE EXPERIENCE IN EUROPEAN REAL ESTATE AND SERVED AS A CEO OF ELAD EUROPE. TEL AVIV UNIVERSITY, LLB AND CERTIFIED ATTORNEY



**EYAL BEN DAVID – CFO (CHIEF FINANCIAL OFFICER)** SINCE 2008 IN THE MANAGEMENT OF AROUNDTOWN AND ITS SUBSIDIARIES. *MBA AND CPA* 



OSCHRIE MASSATSCHI – CCMO (CHIEF CAPITAL MARKETS OFFICER) SINCE 2013 IN THE MANAGEMENT OF AROUNDTOWN AND ITS SUBSIDIARIES. BA HONOURS IN INTERNATIONAL BUSINESS

#### KLAUS KRÄGEL – CDO (CHIEF DEVELOPMENT OFFICER)



SINCE 2020 IN THE MANAGEMENT OF AROUNDTOWN AND ITS SUBSIDIARIES. PREVIOUSLY, HE WAS A SUPERVISORY BOARD MEMBER IN TLG. HE ALSO SERVED AS THE CEO OF DIM HOLDING AG AND DEUTSCHE REAL ESTATE AG & AS A MANAGING DIRECTOR IN GOLDMAN SACHS AND JLL. CERTIFIED DEGREE IN REAL ESTATE FROM HANNOVER CHAMBER OF COMMERCE



### SENIOR MANAGEMENT



#### **MARKUS NEURAUTER - HEAD OF COMMERCIAL OPERATIONS**

BEFORE JOINING THE GROUP HE WAS A BOARD MEMBER OF STRABAG AG AND CEO OF RAIFFEISEN EVOLUTION, RESPONSIBLE FOR PROJECT DEVELOPMENT IN 11 EUROPEAN COUNTRIES WITH A DEVELOPMENT VOLUME OF MORE THAN €2BN. MR. NEURAUTER COVERS MORE THAN 30 YEARS OF EXPERIENCE IN REAL ESTATE. MASTERS DEGREE IN ECONOMICS



#### **ALFRED KANDL - HEAD OF CONSTRUCTION MANAGEMENT**

MR KANDL HAS 35 YEARS OF EXPERIENCE IN THE REAL ESTATE AND BUILDING INDUSTRY. HE WORKED IN STRABAG AG, ONE OF AUSTRIA'S LEADING BUILDING COMPANIES, AND FURTHER WORKED IN CONTROLLING POSITIONS AT LARGE CONSTRUCTION SITES ALL OVER AUSTRIA AND CENTRAL AND EASTERN EUROPE. FROM 2003 WORKED AS HEAD OF CONSTRUCTION AT RAIFFEISEN EVOLUTION. DEGREE IN ENGINEERING



#### **NIKOLAI WALTER- HEAD OF ASSET & PROPERTY MANAGEMENT**

20 YEARS EXPERIENCE IN THE REAL ESTATE INDUSTRY. BEFORE JOINING THE GROUP, WAS A MANAGING DIRECTOR OF FORTRESS INVESTMENT GROUP, RESPONSIBLE FOR THE ASSET MANAGEMENT OF THE GERMAN COMMERCIAL WITH A MARKET VALUE OF  $\in$  5.6 BN. ALSO HELD POSITIONS AT DEUTSCHE BANK GROUP INCLUDING HEAD OF ASSET MANAGEMENT GERMANY AT DEUTSCHE ASSET AND WEALTH MANAGEMENT. *MBA AND DEGREE IN REAL ESTATE ECONOMICS* 



#### ALON LEVY – HEAD OF DUTCH OPERATIONS

13 YEARS EXPERIENCE IN THE EUROPEAN REAL ESTATE INDUSTRY, PRIMARILY IN THE NETHERLANDS AND GERMANY. MR. LEVY JOINED THE GROUP IN 2017 AND HAS BEEN MANAGING THE DUTCH OPERATIONS SINCE 2020. BEFORE JOINING THE GROUP MR. LEVY WAS A MANAGER AND A BOARD MEMBER OF AN INTERNATIONAL REAL ESTATE GROUP. *MBA AND CPA* 

SINCE 2008 IN THE MANAGEMENT OF AROUNDTOWN AND ITS SUBSIDIARIES. IS SPECIALIZED IN TAX

STRUCTURING, FINANCIAL STATEMENT AND CASH FLOW ANALYSIS. MR. HUPFER WORKED FOR



#### MILAN ARANDELOVIC - COO OF HOTEL DIVISION

MR ARANDELOVIC HAS 25 YEARS OF EXPERIENCE IN THE INTERNATIONAL HOSPITALITY SECTOR; BEFORE JOINING THE GROUP, HE HELD REGIONAL ROLES WITHIN HILTON IN EUROPE. IN THIS ROLE HE OPERATED HOTELS FROM BUDGET SECTOR TO LUXURY. MR. ARANDELOVIC HOLDS A BACHELOR FROM THE RENOWINED ECOLE HOTELIERE DE LAUSANNE AND AN MSC OF STRATHCLYDE UNIVERSITY.



#### BRIGITTE SCHMITT - HEAD OF SHOPPING MALL DIVISION

BEFORE JOINING THE GROUP MRS. SCHMITT HAS BEEN 12 YEARS WITH ECE - EUROPEAN MARKET LEADER FOR SHOPPING CENTERS AND WITH DTZ WHERE HER TEAM WAS TWICE AWARDED THE CEE PROPERTY MANAGEMENT TEAM OF THE YEAR AWARD. DEGREE IN BUSINESS MANAGEMENT AND ADMINISTRATION - FROM THE UNIVERSITY OF WÜRZBURG.



#### **IDAN KAPLAN - SENIOR FINANCIAL MANAGER**

**CHRISTIAN HUPFER - CHIEF COMPLIANCE OFFICER** 

BEFORE JOINING AROUNDTOWN, MR. KAPLAN SERVED AS AN AUDITOR IN AN ACCOUNTING FIRM. BA IN ACCOUNTING AND BUSINESS ADMINISTRATION



#### JELENA EBNER - HEAD OF TRANSACTION MANAGEMENT

MS. EBNER WORKED FOR HUDSON ADVISORS AND LATER AT DUNDEE INTERNATIONAL AS AN ASSET MANAGER. COMING FROM A PROPERTY MANAGEMENT BACKGROUND, JELENA HAS EXPERIENCE IN ALL ASSET TYPES. *BA AND TRAINING AS REAL ESTATE MANAGER* 



#### **SYLVIE LAGIES - HEAD OF ESG**

HELD POSITIONS AS HOTEL GENERAL MANAGER, CORPORATE PROJECT MANAGER AND HEAD OF TRAINING AND DEVELOPMENT. FORMER ROLES WERE HEAD OF FRANCHISE DEVELOPMENT AND TRAINING FOR DOMINO'S PIZZA GERMANY, DIRECTOR OF BUSINESS DEVELOPMENT FOR PRECISE HOTEL COLLECTION IN GERMANY



## **DEVELOPMENT/BUILDING RIGHTS**



### **STRONG MARKET DEMAND + SCARCITY OF LAND**

**U** Value of building rights increased significantly in central locations in top tier cities

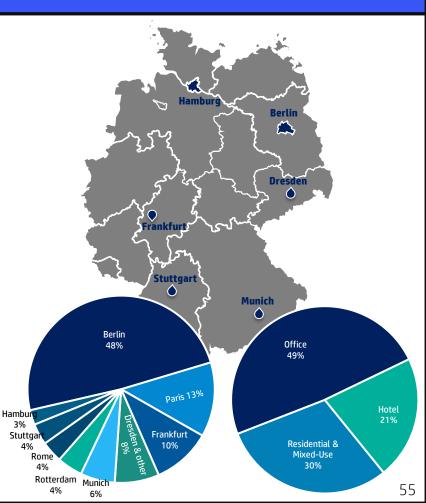
### **VALUE EXTRACTION POTENTIAL**

- Identifying underutilized land, building rights & conversion optionality in the existing portfolio primarily in top tier prime locations, in cities such as Berlin, Frankfurt, Munich & Stuttgart etc.
- A dedicated and experienced team analyses the portfolio and identifies potential building rights or conversion of use and materializes these rights into actual sellable permits or ready for actual development
- Strategy is to sell the permits and realize the gains or in selected top tier locations development is an option if further upside potential can be lifted & the risk is low, for example through pre-let long term agreements with strong tenants
- The capex team is not executing the construction itself but is tendering, supervising and monitoring external parties who execute the plans



#### <u>KLAUS KRÄGEL – CDO (CHIEF DEVELOPMENT OFFICER)</u>

SINCE Q4 2020 IN THE MANAGEMENT OF AROUNDTOWN AND ITS SUBSIDIARIES. PREVIOUSLY, HE WAS A SUPERVISORY BOARD MEMBER IN TLG. HE ALSO SERVED AS THE CEO OF DIM HOLDING AG AND DEUTSCHE REAL ESTATE AG & AS A MANAGING DIRECTOR IN GOLDMAN SACHS AND JLL. CERTIFIED DEGREE IN REAL ESTATE FROM HANNOVER CHAMBER OF COMMERCE



- Dresden Annenhöfe Project where modern meets historic city center: Creating 25k modern inner-city office space to meet the great demand
- The property is in the heart of Dresden, in close proximity to Zwinger and also provides well-connectivity through train lines and Autobahn
- It provides ample parking opportunities, multiple facilities and a large courtyard



### **MARKET DEMAND**

- The property is located in the heart of Dresden where there is a great demand for modern office space but there is virtually no available supply to meet the demand
- This is reflected in steady rise in prime rents, reduction in vacancies and compression in yields



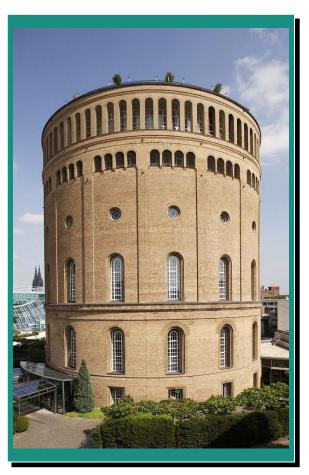
Source: Catella, DZ HYP

- Currently in the construction phase / expected completion in 2022
- 30% is pre-let to strong international tenants & 40% is in final negotiations with strong tenants



The hotel is situated in the prime center of Cologne's old city, not far from the main train station. The landmark property is an iconic water tower with a striking brick architecture and was once the largest water tower in Europe. The hotel offers a gym, parking facilities, restaurant and a roof top event location, providing a 360-degree panoramic view over the old city. Due to its location within the Altstadt (historic city center) the hotel lies close to many prime destinations, such as the and Cologne Cathedral. In addition, adjacent to the hotel on Kaygasse 2, 50676 Cologne, is a subway station and it is positioned just off a main inner-city boulevard providing good connectivity among others to Cologne's Exhibition and Trade Centre.





### REPOSITIONING

- Complete upgrade, redesign and branding to Curio Collection by Hilton expected to be finalized in H2 2021
- Entire fit-out will be upgraded and redesigned, making the best use of the building's architecture and history, fully integrating art and design in all aspects of the offering
- Re-imagining of the rooftop bar, creating a destination bar to attract locals & tourists, which combines well with the views
- □ Rooftop terrace and private dining
- Curio Collection by Hilton is a collection brand of Hilton which provides more flexibility in the fit-out etc. and provides the benefit of the Hilton booking system



The 4-star hotel is centrally located in the 14th arrondissement of Paris. The surrounding area has a large variety of restaurants, bars and shops and the world famous sights of the city are within close proximity. In addition, the hotel on 1-17 Boulevard Saint-Jacques, 75014 Paris, France benefits from the inner city highway connecting it well to both of the city's airports as well as being close to 2 of the cities main train stations. One of the largest conference hotels in Paris with 757 rooms and 55 meeting rooms covering 5k sqm, as well as parking facilities.

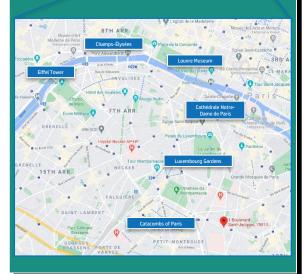


### **PROPERTY LOCATION**

The property is located in the heart of Paris and benefits from several iconic tourist attractions located within a

short distance from the asset.





### REPOSITIONING

- <u>Complete renovation and refurbishment, with a dual</u>
   <u>brand, high-quality hotel operating in the asset</u>
   <u>expected to be finalized in 2023/2024</u>
- Over 500 rooms, that are operated by Marriot, to be refurbished with upgraded bathroom and bedroom fittings. The 5,000 sqm conference center will also receive an uplift.
- The other dual brand will be an Autograph Collection by Marriott to attract leisure guests. Full refurbishment of the 249 rooms including a Spa and small meetings concept.
- Two Lobbies to be built along with a new central restaurant on the ground floor.



This office property is located in the Niederschöneweide quarter of Berlin's Treptow-Köpenick borough, which is a mix-use area surrounded of commercial as well as a residential space with the Treptower Park to the north and in the south the Berlin Adlershof Technology park, the largest science park in Germany, which is home to over 500 companies and to Berlin Humboldt University's Faculty of Science. Due to its historic use as a former brewery founded in 1882, the property has a special architecture appearance and its locations on the river banks of the river spree give this property unique characteristics



### **MARKET DEMAND**

- Located between Treptower Park and Adlershof Science
   Park, Niederschöneweide has a strong and further
   growing market environment
- Average rents for both residential and commercial use in the area are around €15/sgm<sup>1)</sup>
- □ Achievable purchase/sale prices for office properties in the region can reach up to €4,000 per sqm<sup>1</sup>)



1) JLL Database, 2020

- <u>Conversion and development into mixed use urban</u> <u>guarter</u>
- The original use of the buildings have been for offices, residential, warehouse and factory
- Re-development potential of currently 41k sqm into around 70k lettable sqm of office (conversion as well as new built), micro/student apartments and retail while maintaining the special characteristics of the property



The 22 storey office tower covers 20k sqm and is situated adjacent to Frankfurt's main central train station and thus is well connected by public transport as well as its location just off Mainzer Landstraße, Frankfurt's main inner city road, providing good access to the surrounding districts and the highway system. The area surrounding the property is a popular office location.

### **MARKET DEMAND**

- The office tower is located at the corner of Bahnhofsviertel, Europaviertel and Banking District, three of the most exclusive office districts in Frankfurt.
- □ Achiveble average rents for the modern space in this area can reach up to €32/sqm<sup>1</sup>
- New supply that is expected to be delivered to the market within the next two years have 100% pre-letting ratio<sup>2)</sup>
- Achievable selling prices can range between €10k/sqm to €14k/sqm<sup>1)3)</sup>



to Central Station)3) ZIA Deutschland, 2019

- Aroundtown acquired the office tower with a short WALT.
   The asset is fully vacated and currently under redevelopment
- <u>Capex for repositioning and renting at market rents:</u>
- Aroundtown is upgrading the building (façade, technical parameters, fit out etc.) to capture the rent reversion of 400%



- TLG's office building on Berlin's Alexanderplatz covers 55k sqm
- □ The primary building is a large office building situated on Alexanderstraße 1,3,5, 10178 Berlin, built in 1969
- The second building is situated on Karl-Liebknecht-Str.
   30, 10179 Berlin and consists of a low-rise
- The asset is situated at Alexanderplatz, one of Berlin's prime centers
- The Alexanderplatz station is a main transport hub connected by a wide range of U-bahn, S-bahn, trams and buses



1) Angermann, Office Market Berlin Q4 2019 2) BNP Paribas Real Estate, Office Market Germany, 2020

### **MARKET DEMAND**

- The asset's district "Mitte" is Berlin's top office district with the highest rents in the city<sup>1</sup>). Average office rents in Alexanderplatz reach up to €40/sqm (€27/sqm Berlin Ø)<sup>1</sup>)
- Demand is the highest for modern office space with virtually zero vacancy in Mitte<sup>2)</sup>. New supply comes with high pre-letting ratio for any new developments, leaving little or no availability after completion<sup>2)</sup>
- Mitte is the largest hotel cluster of Berlin, more than half of the branded hotels are located there<sup>3)</sup> with Alexanderplatz particularly in great demand<sup>4)</sup>
- Mitte is also the gravity center of Berlin's residential market with the highest rents and prices in the city<sup>5)</sup>
- Gelling prices can reach up to €13k/sqm for office space while construction costs are around €2k/sqm<sup>6)</sup>

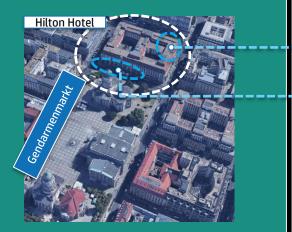


- Development plans include three new buildings, including two high-rise towers, covering a total gross area of approx. 150k sqm
- Current plans entail a mixed-use development of most demanded asset types in order to fully extract the potential of the space
- Aroundtown and TLG have properties which are adjacent to each other. By combining these assets the positioning of the whole can be optimized further through higher amount of letting space, resulting in additional value creation while streamlining the cost structure



) Guthmann Estate, Market Report Berlin-Mitte, 2020 6) ZIA Deutschland, 2019; Destatis, 2020

- The 4 star Hilton Hotel is located in the heart of Berlin on Gendarmenmarkt, a prime tourist, residential and commercial center with historical & cultural landmarks and excellent connectivity & transportation options
- Only 1/3 of the space produces most of the rent. The huge lobby area, the long entry drive way facing the most expensive location in Berlin and overground parking garage are producing a fraction of the rent



1) Angermann, Office Market Berlin Q4 2019 2) BNP Paribas Real Estate, Office Market Germany, 2020

### **MARKET DEMAND**

- □ The asset's district "Mitte" is Berlin's top office district with highest rents in the city<sup>1)</sup>. Average office rents in Gendarmenmarkt range between €26-€36 per sqm<sup>1)</sup>
- Demand is the highest for modern office space with virtually zero vacancy in Mitte<sup>2)</sup>. New supply comes with high pre-letting ratio for any new developments, leaving little or no availability after completion<sup>2)</sup>
- Mitte is the largest hotel cluster of Berlin, more than half of the branded hotels are located there<sup>3)</sup> with Alexanderplatz particularly in great demand<sup>4)</sup>
- Mitte is also the gravity center of Berlin's residential market with the highest rents and prices in the city<sup>5)</sup>



) Horwath HTL, Hotel Chains Market Germany: Snapshot Berlin, 2018 4) Deloitte, Berlin's Hotel Market

### **VALUE EXTRACTION POTENTIAL**

- <u>Overground parking garage:</u> Conversion of 18k sqm parking space into prime office space and high-end mixed use of residential condos which can be integrated into the hotel's operational systems (short-term living)
- Driveway & Lobby: The most prestigious side of the hotel facing Gendarmenmarkt is used as a long stretched driveway and huge lobby. Conversion into prime leisure retail/restaurants/services complementing the area's use as a destination for top culture, historic landmarks and prime gastronomy, with millions of visitors in the Gendarmenmarkt square
- Additional rooms from conversion: Unused and not producing public spaces to be converted to additional 70 hotel rooms. Potential additional new space on the roof and inner spaces to create additional 50-100 rooms. Total potential of additional rooms:120-170. Due to the top tier location, each converted and added lettable sqm will produce both high rent levels of €30-€50 per sqm and value per sqm of €12k to €15k

i) Guthmann Estate, Market Report Berlin-Mitte, 2020 6) Winters & Hirsch Real Estate Database, 2019

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- The cinema center holds 7k sqm & is located across the Park Center retail/office center in a mixed use office, residential & touristic area of the district of Treptow/Kreuzberg around the corner of the Treptowers office towers. Strong connectivity is provided through its inner city location with highway, bus and S-bahn which has a direct line to the new Berlin airport
- Aroundtown acquired this property as part of the acquisition of the Park Center retail/office center across the property



### **MARKET DEMAND**

- Located between Mediaspree and Adlershof Science Park, Alt-Treptow office market has a strong demand
- □ Average office rents in Alt-Treptow can reach up to €27 per sqm<sup>1)</sup>
- □ Achievable purchase/sale prices for office properties in the region can reach up to €7,000 per sqm<sup>2</sup>)
- New development have a very high pre-letting ratio in this submarket. More than half of new supply that is expected to be delivered in the next 2 years are already pre-let<sup>3)</sup>



1) Angermann, Office Market Berlin Q4 2019 2) JLL Database, 2020 3) BNP Paribas Real Estate, Office Market Germany, 2020 (data for refers to Mediaspree)

### **VALUE EXTRACTION POTENTIAL**

#### **Conversion into an office building:**

 Development into a building with 22k lettable sqm with mixed use of office and hotel/short-term let micro apartments



## BERLIN ALEXANDERPLATZ: THE PRIME COMMERCIAL AND TOURIST CENTER



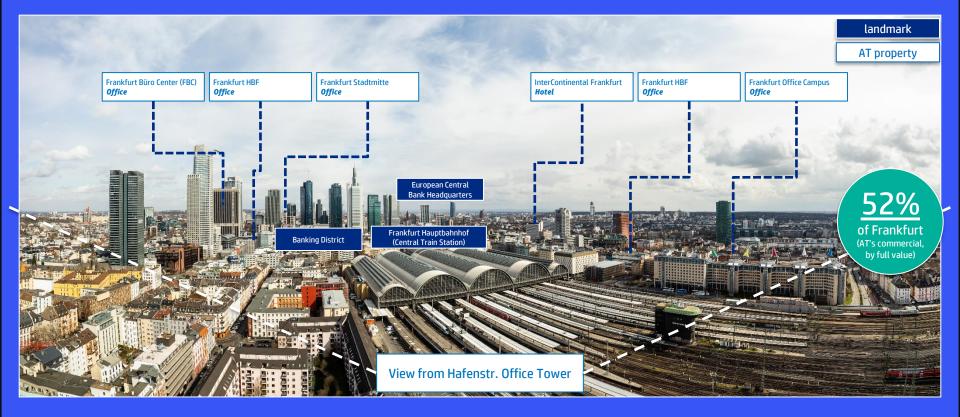
## BERLIN POTSDAMER PLATZ: THE PRIME COMMERCIAL AND TOURIST CENTER





## BERLIN KU'DAMM: THE PRIME COMMERCIAL AND TOURIST CENTER





## FRANKFURT: QUALITY ASSETS NEAR MAIN CENTRAL TRAIN STATION AND MESSE







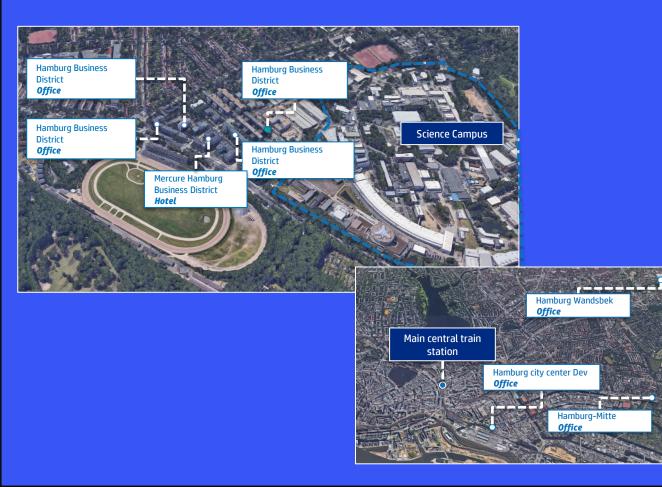


## AMSTERDAM – CENTRALLY LOCATED HIGH QUALITY ASSETS



## HAMBURG – WELL PLACED ACROSS GERMANY'S SECOND-LARGEST CITY













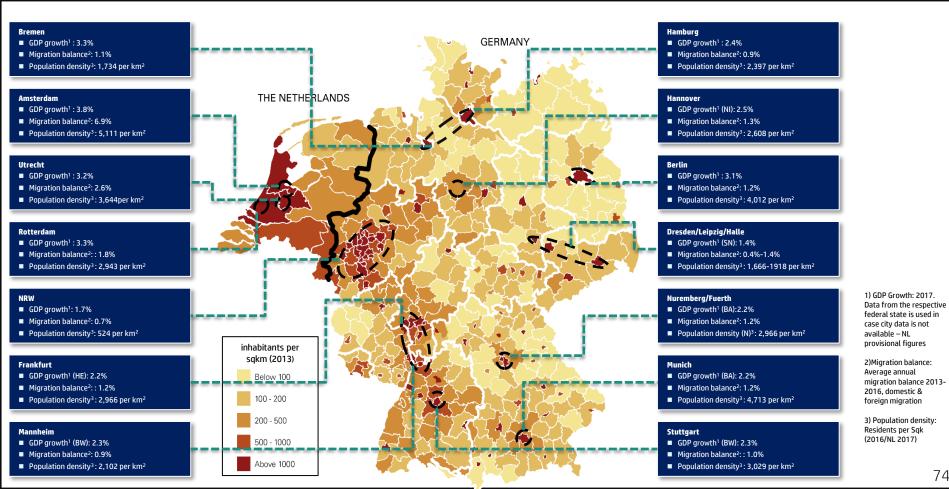
## LEIPZIG – CENTRALLY LOCATED TOP TIER ASSETS AT HAUPTBAHNHOF

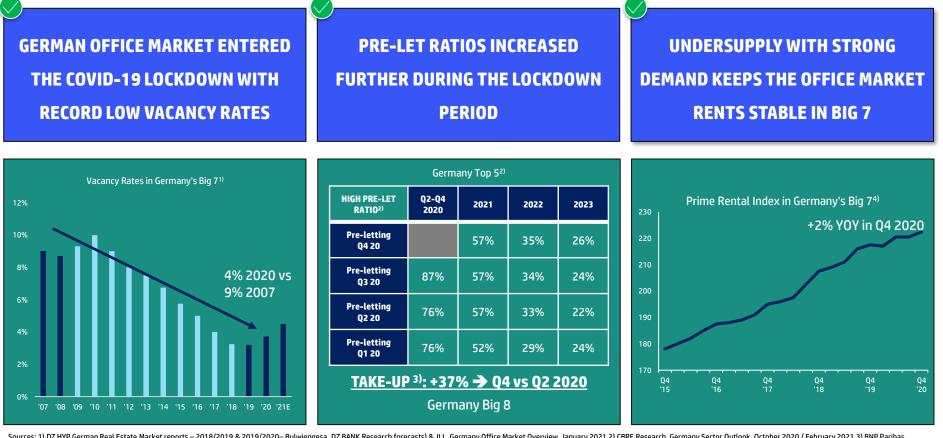




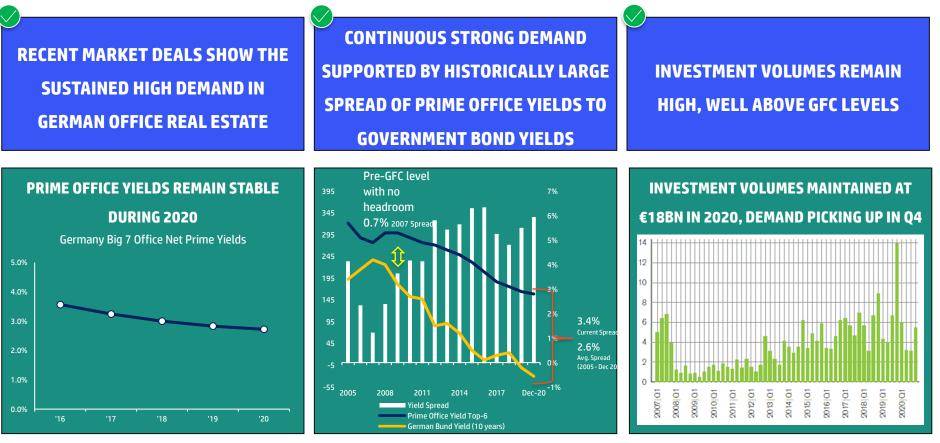
landmark AT property







Sources: 1) DZ HYP German Real Estate Market reports – 2018/2019 & 2019/2020 – Bulwiengesa, DZ BANK Research forecasts) & JLL, Germany Office Market Overview, January 2021 2) CBRE Research, Germany Sector Outlook, October 2020 / February 2021 3) BNP Paribas Real Estate, German Office Market, Q1-Q4 2020 4) JLL, Germany Office Market Overview, January 2021 2) CBRE Research, Germany Sector Outlook, October 2020 / February 2021 3) BNP Paribas Real Estate, German Office Market, Q1-Q4 2020 4) JLL, Germany Office Market Overview, January 2021, October 2020 and July 2020. Own calculations applied based on the data provided. Germany Big 8 is Berlin, Frankfurt, Munich, Cologne, Dusseldorf, Hamburg, Essen and Leipzig. Germany Big 7 is Berlin, Frankfurt, Munich, Cologne, Dusseldorf, Stuttgart, Hamburg. Fernany Top 5 is Berlin, Frankfurt, Munich, Hamburg, Dusseldorf



Sources: Left graph: BNP Paribas Real Estate, Office Investment Market Germany Q4 2020, simple average of Big 7

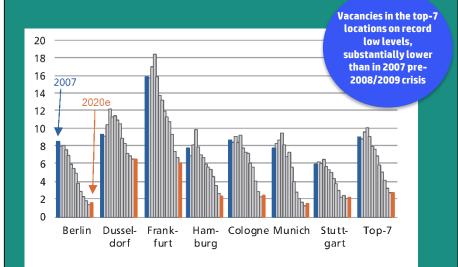
Middle graph: Savills, Outlook for the German real estate market in 2020; Savills, Market in Minutes, Investment Market Germany, Q4 2020; Deutsche Bundesbank, Daily yields of current Federal securities, Feb 2021 Right graph: PBB, PBBIX Office Property Market Germany, 2020 Q4

### HIGH PRE-LET RATIOS, INCREASED DURING PANDEMIC AS A RESULT OF LOW NEW SUPPLY AT STRONG DEMAND

### <u>GERMAN OFFICE VACANCY DEVELOPMENT 2007 vs 2020e</u> VERY LOW VACANCIES ENSURE THAT THE MARKET IS CURRENTLY WELL POSITIONED TO SUSTAIN A DOWNTURN



Source: CBRE Research, Germany Sector Outlook, October 2020 / February 2021, Company adjusted



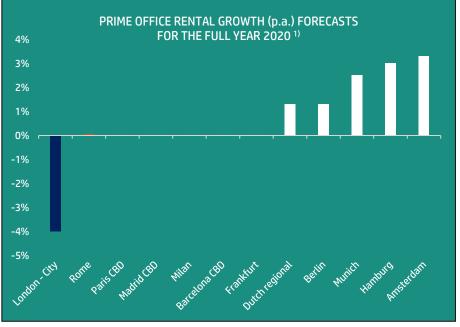
Source: DZ HYP German Real Estate Market reports – 2018/2019 & 2019/2020– Bulwiengesa, DZ BANK Research forecasts

**WAROUNDTOWN**<sup>5/</sup>

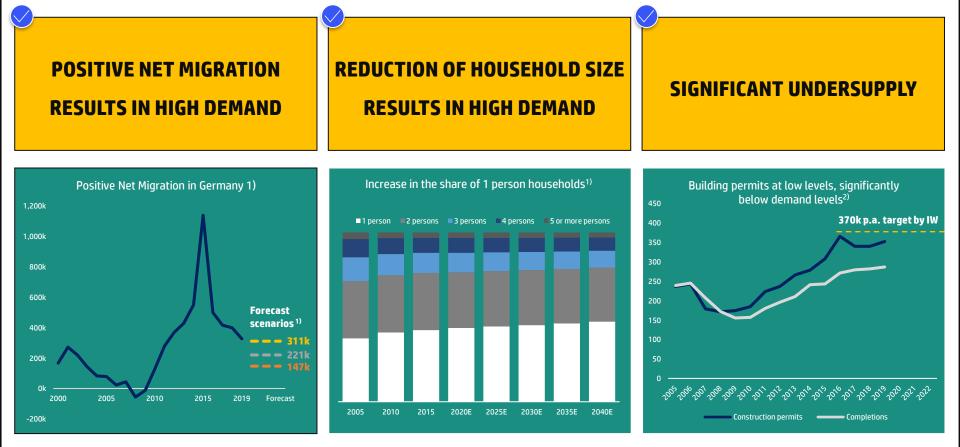
### AMSTERDAM AND TOP TIER MARKETS OF GERMANY HAVE THE LOWEST OFFICE VACANCY AMONG EUROPE AND PROJECTED TO STAY THAT WAY



Source: 1) CBRE Research, EMEA Real Estate, Market Outlook 2020, Midyear Overview & CBRE Research, All Marketviews for Q3 2020 \*BNP Paribas Real Estate, Office Market Frankfurt, At a Glance, Q3 2020. Own interpretations applied based on the graphs and data provided RENTS ARE EXPECTED TO BE STABLE FOR MOST OF THE MARKETS DURING 2020 WHILE GERMANY AND THE NETHERLANDS CLEARLY OUTPERFORM THE REST OF EUROPE



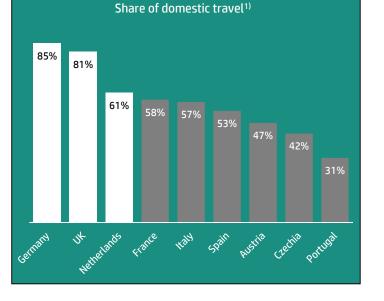




Sources: 1) Destatis. Forecast scenarios are based on high, low or moderate migration balance 2) destatis (actuals), IW Cologne (required construction)

# HIGHEST SHARE OF DOMESTIC TRAVEL SUPPORTS FAST RECOVERY IN GERMANY

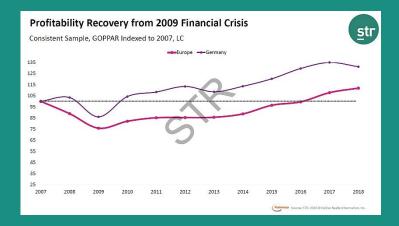
Domestic travel is expected to recover faster while it will take longer for international travel to recover. Thanks to its high share of domestic travel, the lag in international travel has a reduced impact on Germany's recovery

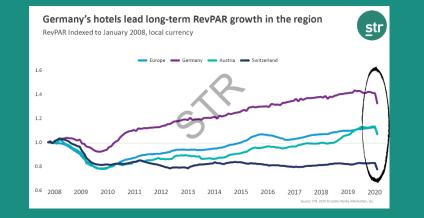


### Germany Hotel Market Tourism Expenditure Forecasts (Base value is 2019: 100%)<sup>2)</sup>

© Kompetenzzentrum Tourismus des Bundes (Stand: 07.07.20, 11.00 Ubr)	Optimistisches Szenario		Realistisches Szenario		Pessimistisches Szenario	
	Binnentourismus	Internationaler Tourismus	Binnentourismus	Internationaler Tourismus	Binnentourismus	Internationaler Tourismus
Phase I: Lockdown						
			beendet			
Voraussichtlich gebuchter Umsatz gemessen am Vergleichszeitraum des Vorjahres (Ergebnisse RC#2)	15%	5%	10%	2%	5%	1%
Phase II: Vitalisierung						
Dauer bis	31.10.2020	31.03.2021	15.03.2021	01.10.2021	30.06.2021	28.02.2022
Gebuchter Umsatz gemessen am Vergleichszeitraum des Vorjahres	70%	50%	60%	40%	50%	35%
Phase III: Normalisierung						
Dauer bis	30.04.2021	31.03.2022	30.06.2021	31.03.2023	31.12.2022	01.06.2024
Gebuchter Umsatz gemessen am Vergleichszeitraum des Vorjahres	85%	75%	80%	70%	75%	60%

GERMAN HOTEL MARKET RECOVERED FAST DURING PAST CRISIS, OWING TO HIGH SHARE OF DOMESTIC TRAVEL AND LOW DEPENDENCY ON LONG-HAUL FLIGHTS, MUCH QUICKER THAN THE REST OF EUROPE AND ALSO AT A HIGHER ACCELERATION RATE







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